

SNOW SUMMIT 2012-2013

Bethesda Depot 1283 Seven Locks Road, Rockville, Maryland

November 1, 2012

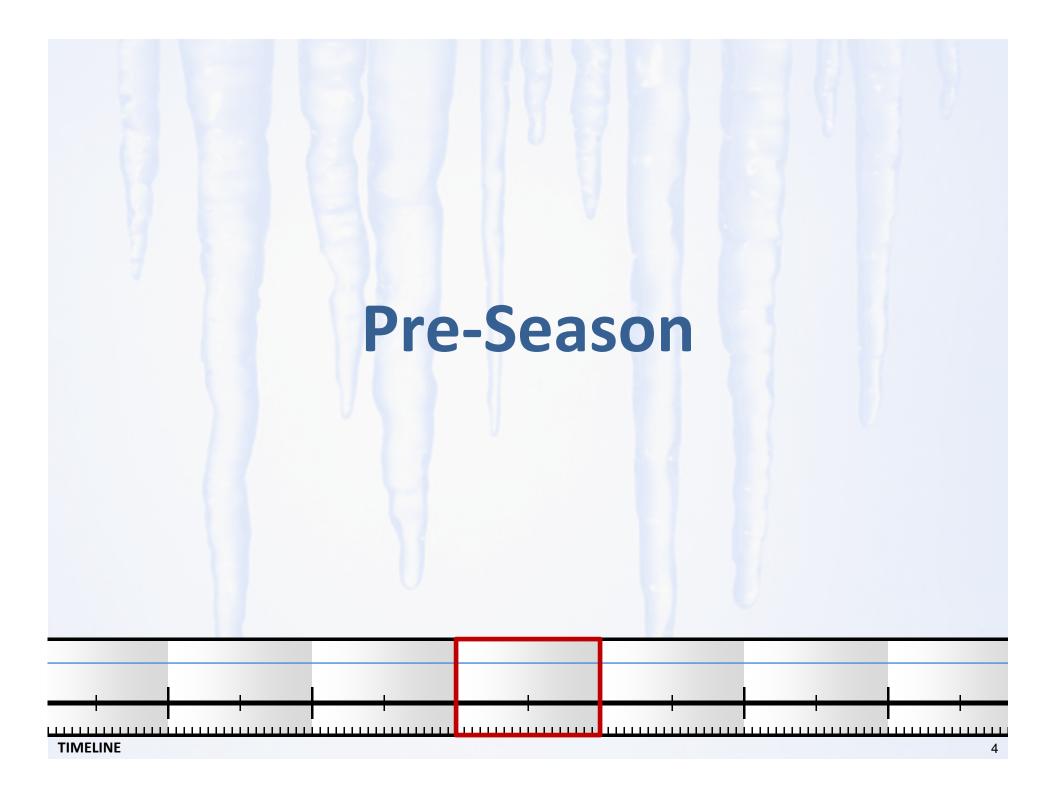
Today's Agenda

- Welcome Remarks
- Introductions
- Review of Seasonal Activities
 - Pre-Season
 - Pre-Storm
 - Period of Storm
 - Post Storm
 - Post Season
- Wrap-up

Snow Summit Objective

- Inform public and private sectors of DOT procedures for management of the 2012-2013 Snow Season
- Public Outreach
 - Inform the public
 - Inform elected officials
 - Transparency
 - Manage public expectations
 - Temper public expectations
 - Provide reliable information
 - Real-time information
 - YouTube, Twitter,CATV Channel 6

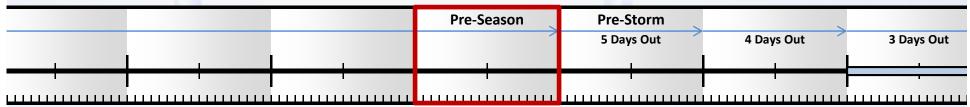




Storm Readiness

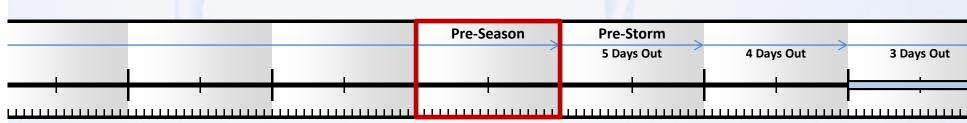
- When you consider the term "storm readiness;" it's really an all year activity which includes:
 - planning
 - coordinating
 - training staff
 - preparation of equipment
 - contracts solicitation
 - materials aquisition
- Key Initiatives





Storm Readiness Key Initiatives

- TomTom[®] Plow Route Navigation
 - Provides turn by turn navigation
 - Increases efficiency
 - Reduces missed streets
 - Portable
 - Used in contract vehicles and County trucks
 - This Initiative received the County Engineers Association of Maryland (CEAM) Small Award of Merit for 2012
 - DOT was named a winner of the 2012 National Association of Counties (NACo) Achievement Awards for this Initiative.

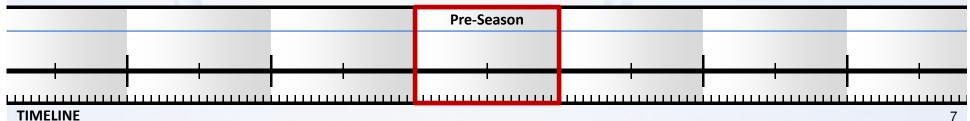




Storm Readiness Key Initiatives

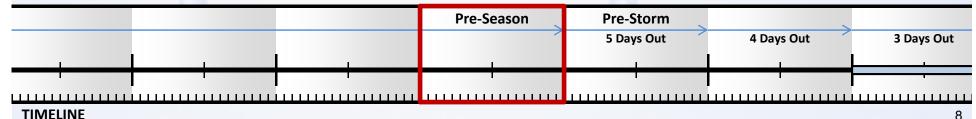
- Route Planning
 - A new "route optimization" initiative will be tested at the Colesville Depot
- New Type of Snow Plow
 - A new heavy snow plow truck with a "wing plow" was added to the fleet
 - Broadens the plow area





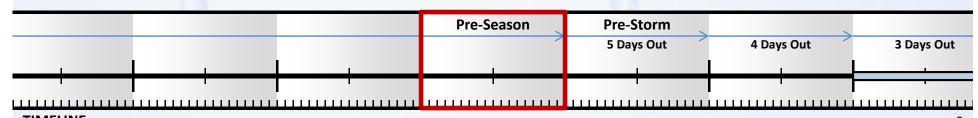
Administrative Readiness

- MOC Storm Day
- Snow Summit
- Updated Snow Book (CD's available)
- Enhanced communications (internally & externally)
- Fleet (restore and maintain all equipment ready to go)
- Contractors (manpower, equipment, materials and services)
- Salt, sand and salt brine stockpiles (restock all anti-icing and deicing materials - currently at capacity)
- Food



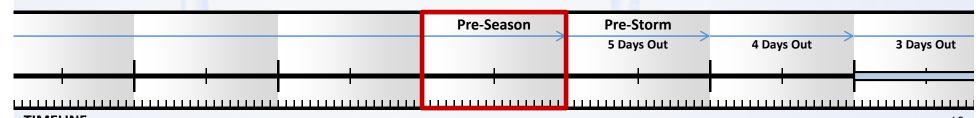
Storm Forward Planning

- What do we plan for? (Planning "Drivers")
 - Classic exercise in recourse planning/acquisition
 - Key resources County DOT employees
 - Equipment Operators
 - Supervisors and Managers
 - Contract Support (regional competition)
 - Materials
 - Quick to obtain additional snow removal equipment



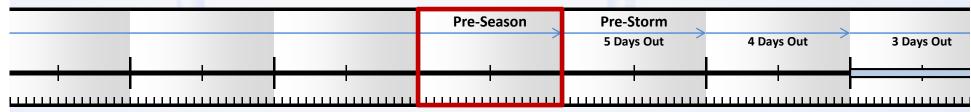
Pre-Season Preparations

- DHS staff and contractors are an experienced and professional workforce
 - Train new Depot employees (Snow Plow Best Practices)
 - Train SOC staff (Web EOC, NIMS 100 & 200)
- Fleet Management experienced and committed partners



Coordinate Contractors

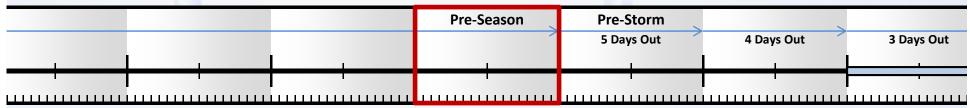
- Contractor equipment inspections and calibrations are conducted from October 28, 2012 to November 4, 2012
- Provided with updated GIS plow maps and County Inspectors contact information
- Provided with updated TomTom navigation information
- Equipment pay rates were determined according to the equipment presented at the inspection



Salt Management Plan

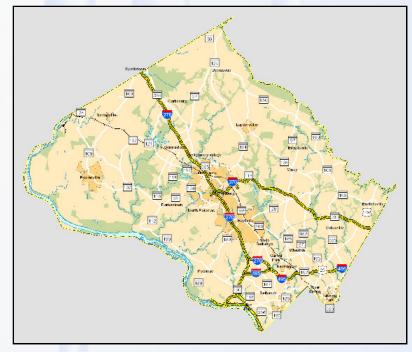
- Adoption of Salt Management Plan
 - Quality operator training
 - Improve record keeping
 - Measure outputs
 - Application rates
 - Mapping of salt vulnerable areas
 - Good house-keeping of salt storage facilities
 - Identification of snow dump sites

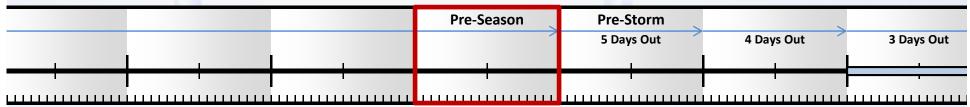




Statistics

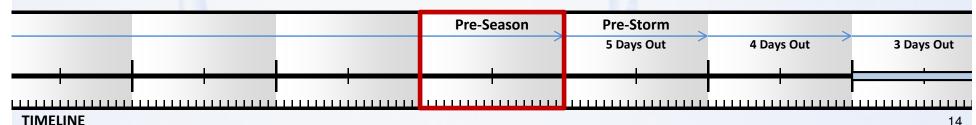
- DOT required to clear approximately 5123 lane miles
- 602 lane miles of Emergency Routes
- 364 lane miles of Salt Routes
- 4157 lane miles of Neighborhood Plow Routes



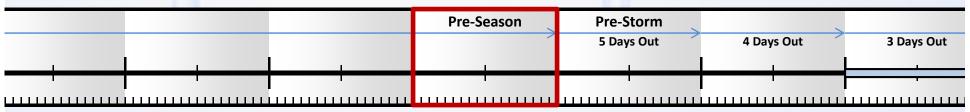


Statistics

- 989,794 Residents (US Census 2011 estimate)
- 202 Schools
- 4 Urban Areas (Bethesda, Silver Spring, Wheaton, Clarksburg)
- 26,430 Private Nonfarm Business Establishments (US Census 2010 estimate)
- Over 250 biotech companies along the I-270 Technology Corridor Park





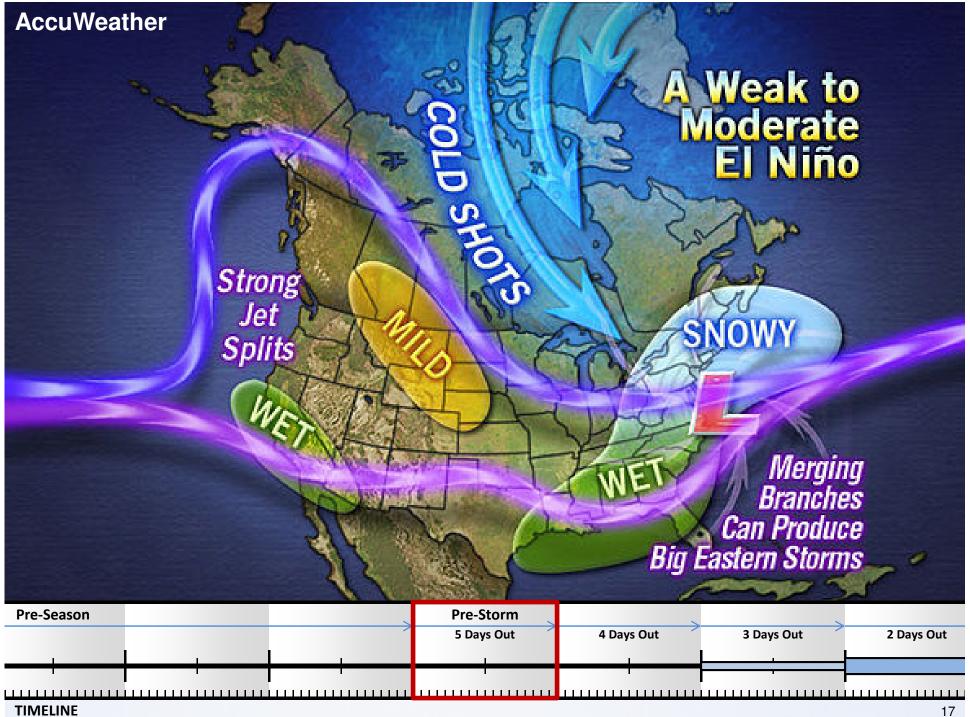


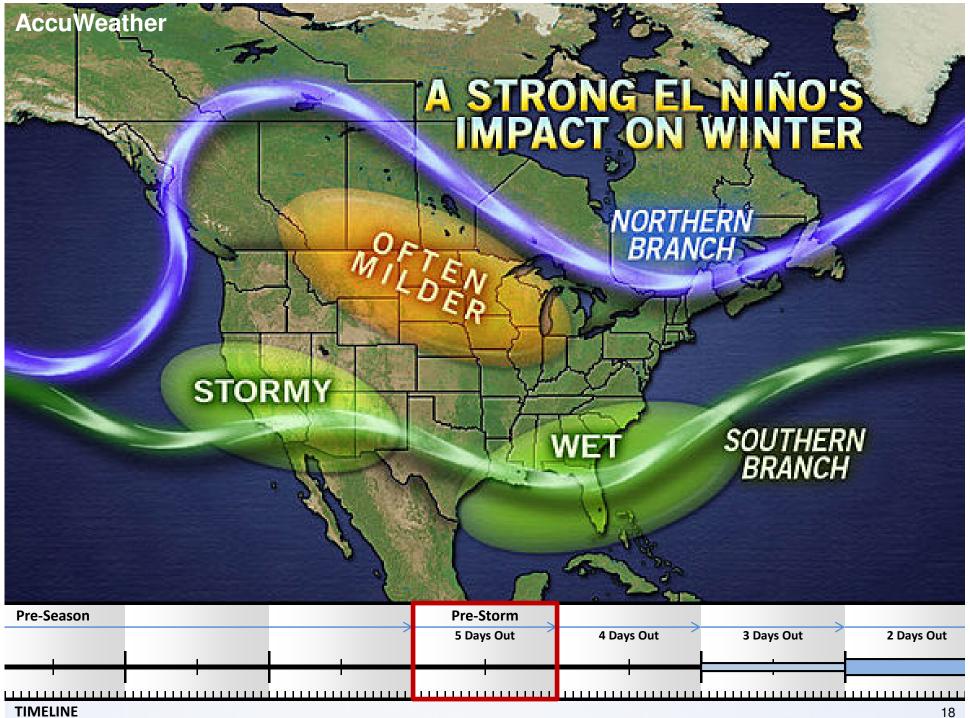
Science of Storm and Pavement Forecasting

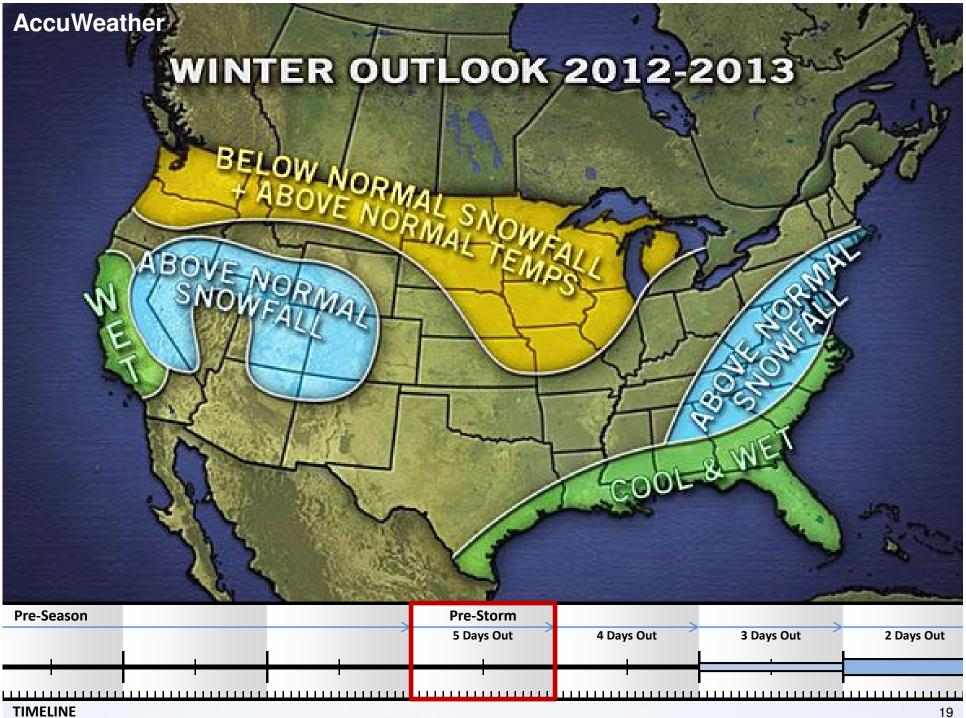
- Blends the art and science of snow and ice control
- Leads to a cost-effective, higher level of service for our customers
- Mitigates negative impact of winter operations on the highway system

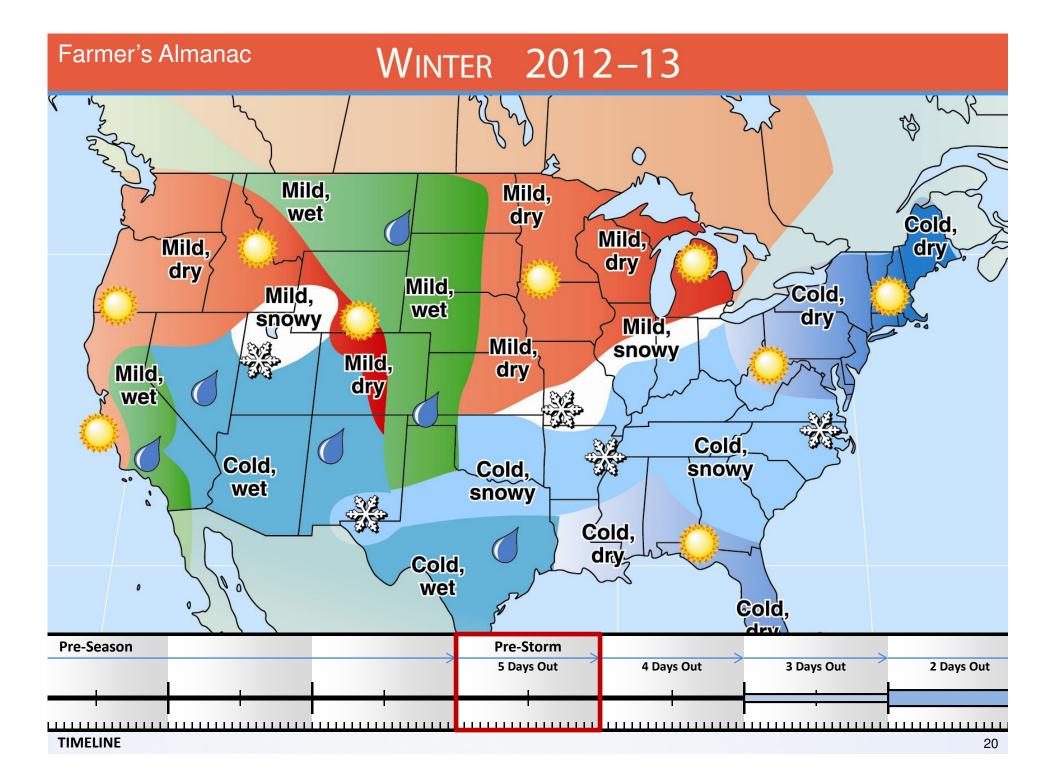








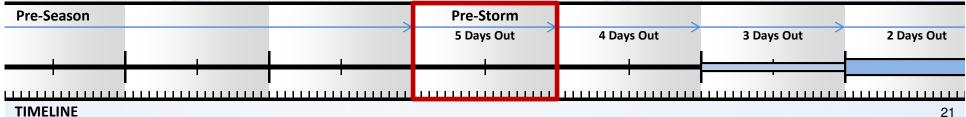




Storm Forecast Planning

- "Woolly" winter prediction
 - The Woolly Bear Caterpillars have predicted that the coming winter is going to be very cold and wet
 - According to legend
 - the wider the middle brown band is (i.e., the more brown segments there are), the milder the coming winter will be
 - a narrow brown band is said to predict a harsh winter





Storm Forecast Planning

 Keep ahead of advancing winter weather by monitoring forecasts.





Local Forecasting

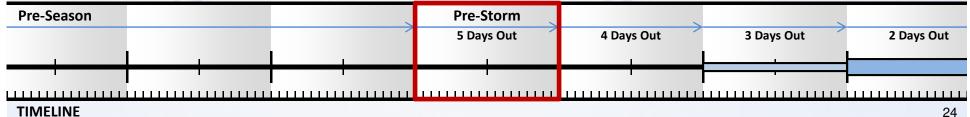
- Increased real time "intelligence" using local forecasting capability (satellite and ground monitoring weather stations)
 - Over 300 Earth Networks™ weather stations located in Metro Region
 - Storm response strategy and mobilization decisions based on forecasts, predictions, and real time information
- Conference calls are conducted with meteorologists
- SOC issues daily internal weather forecast at 2:00pm



Storm Forecasting Notifications

- Highway Services is notified by
 - Alert Montgomery
 - AccuWeather®
 - National Weather Service
 - Earth Networks™
 - Other sources such as national news





Storm Forecasting Notifications

- Notifications vary from 5-days out to less than 48-hours
 - Winter Weather Advisory
 - Snow Advisory
 - Winter Storm Watch
 - Winter Storm Warning
 - Blizzard Watch

TIMELINE

Blizzard Warning





Storm Forecasting Notifications

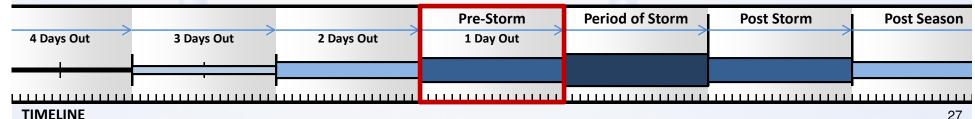
- National notification from AccuWeather® (2,000 mile view; 3-5-days out)
- AccuWeather® Special Statement (1,000 mile view; 2-3-days out)
- AccuWeather® Alert (500 mile view; 36-48 hours out)
- AccuWeather® Warning (100 mile view; < 36 hours out)
- Earth Networks™ (local "real- time" weather conditions)





Different Storm Event Scenarios

- Work Day (M-F) Winter Storm Event
- Multiple Winter Storm Events (back-to-back storms)
- **Emergency Callback**
- After Hours or Weekend Winter Storm Event
- Ice Storm
- Black Ice
- Blizzarddddd!!!!!!!!!!!!!!!

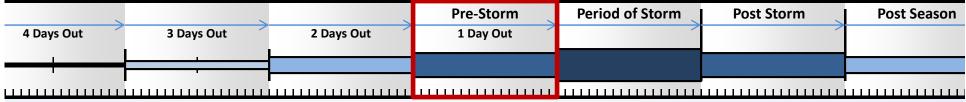


Forecast Considerations

- Pavement forecast considerations
 - Weather forecast (type of precipitation)
 - Air temperature
 - Dew point
 - Pavement temperature
 - Moisture

- Wind speed and direction
- Timing of next storm event (back-to-back storms)





Storm Forecast

- DOT needs to know from Forecasting
 - What's next? (What can we expect?)
 - When will it begin?
 - How long will it last?



| 4 Davis Out | | | | Period of Storm | Post Storm | Post Season |
|-----------------|---------|------------|-----------|-----------------|------------|-------------|
| 4 Days Out 3 Da | nys Out | 2 Days Out | 1 Day Out | | | |
| | | | | | | |
| | · | | | | | |

Pre-Storm Planning

- DOT needs to know our Resources
 - Contractors/Equipment?
 - Availability of snow removal equipment
 - In-house Equipment readiness?
 - Salt/Sand?

TIMELINE

- Inventory/Availability
- Delivery from Baltimore Harbor

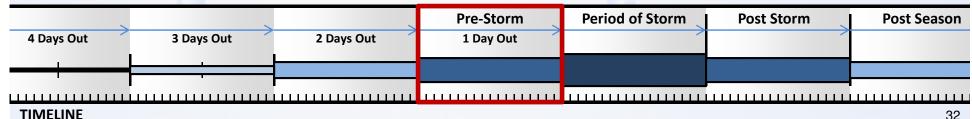


| | | | Pre-Storm | Period of Storm | Post Storm | Post Season |
|------------|--------------|------------|-----------|-----------------|------------|-------------|
| 4 Days Out | 3 Days Out | 2 Days Out | 1 Day Out | | | |
| | | | | | | |
| | . | | | | | |



Pretreatment of Major Roadways

- Includes all major roads (966 Lane Miles)
- Brine manufactured in house
 - Assures sufficient quantities to meet needs
- Apply liquid anti-icer to roadway surface before storms
- Cost effective treatment of pavement frost, black ice and snow removal
- Reduces amount of salt applied
- Introduces a significant safety factor
- Easy and environmental friendly

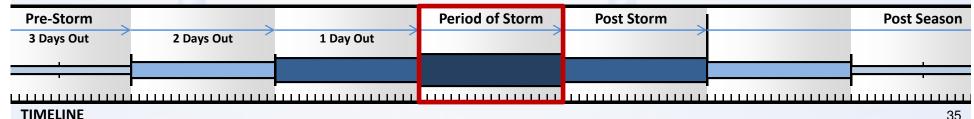


Storm Operations Center (SOC)



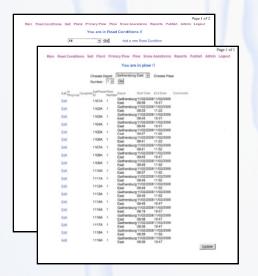
Storm Operations Center (SOC) Primary Functionality

- Glean intelligence about the scope and magnitude of the event
- Develop a coordinated response to the event
- Management of human, equipment and contractual resources
- Interface with EOC
- Manage road closure database
- Verify and validate field information
- Generate reports of current conditions



Storm Operations Center (SOC) Support Functions

- Evaluate field report using Snow Tracking Application
 - Communication between Depots and SOC
 - Track Progress
 - Resource Leveling

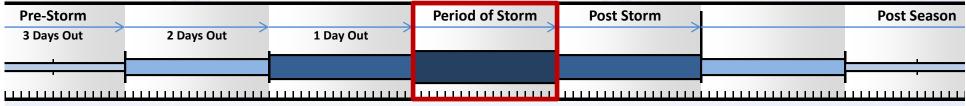




The SOC provides messages based on depot input.

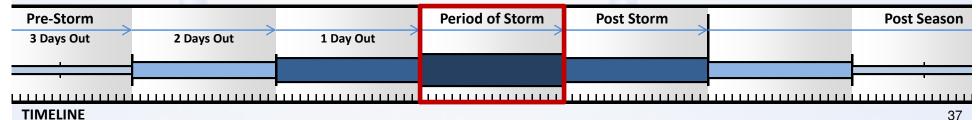


Residents can enter addresses to get plowing information.



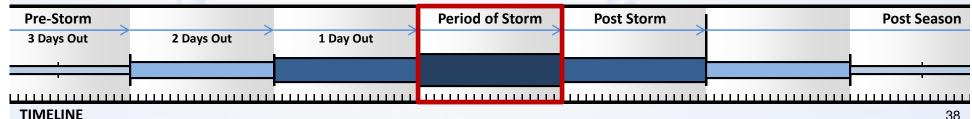
Storm Operations Center (SOC) Support Functions

- Storm Operations Manager coordinates information with other entities
 - National level
 - National Incident Management System (NIMS)
 - State level
 - Maryland Emergency Management Agency (MEMA)
 - Maryland State Highway Administration (SHA)



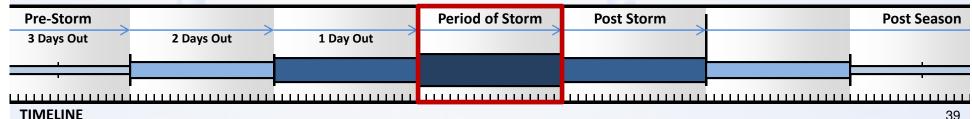
Storm Operations Center (SOC) Support Functions

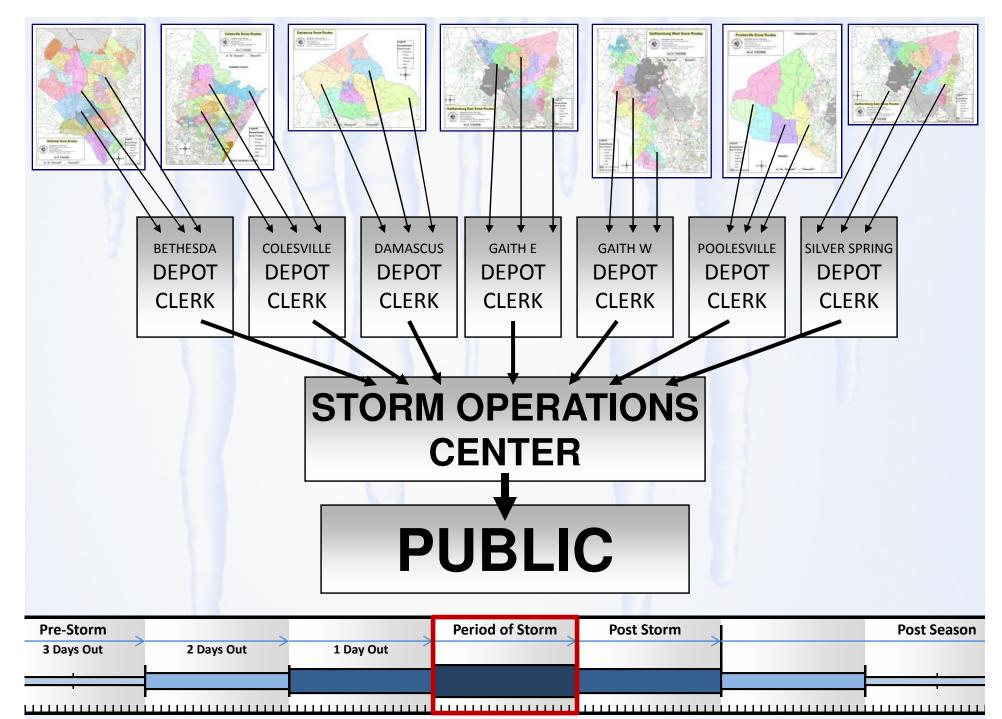
- Storm Operations Manager coordinates information with other entities
 - Local level
 - Emergency Operations Center (EOC) Interface with WebEOC
 - Utilities (PEPCO, etc.)
 - Emergency Management Group (EMG)
 - Council of Governments (COG)
 - Montgomery County Homeland Security
 - Montgomery County 311
 - Transit Services
 - Montgomery County Police Department (MCPD)
 - Montgomery County Fire & Rescue Service (MCFRS)



Storm Operations Center (SOC) Support Functions

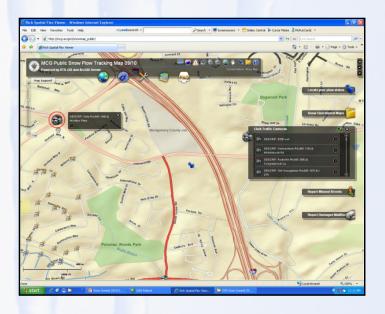
- GIS locations of schools, hospitals, fire stations, metro stations, bus stops, etc.
- Observing real-time weather and pavement conditions
 - 192 Cameras
- Division Chief and Managers confer on operations
- Directives issued to the field
- Interface with public, website, multi-media, interviews, customer service center and snow applications map





Snow Tracking Application

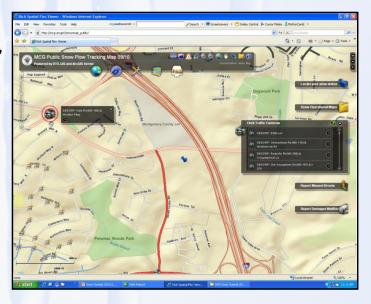
- Public Snow Plow Tracking Map
 - Leading-edge Technology
 - Keep residents informed
 - Storm operation progress
 - When is it safe to leave my house?
 - How do I plan a trip to a destination?
 - What mode of transportation should I use?



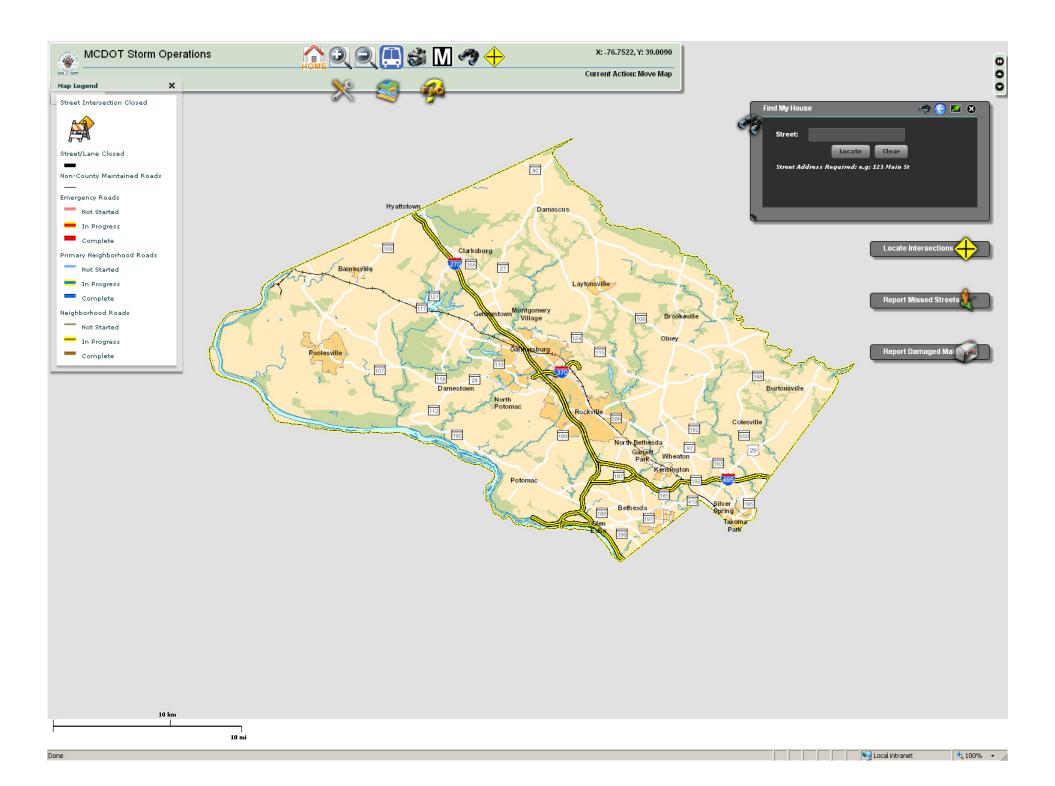
| Pre-Storm | | | Period of Storm | Post Storm | Post Season |
|------------|------------|-----------|-----------------|-------------------|-------------|
| 3 Days Out | 2 Days Out | 1 Day Out | | | |
| | | | | | |
| | | | | 11111111111111111 | |

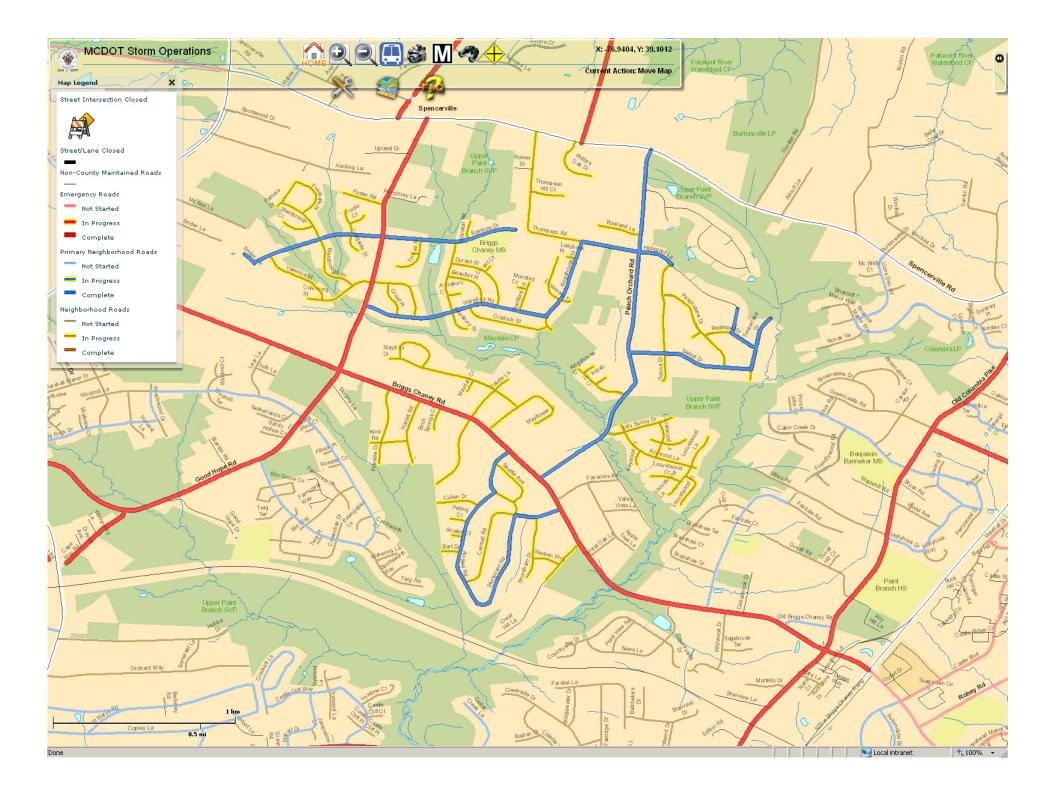
Snow Tracking Application

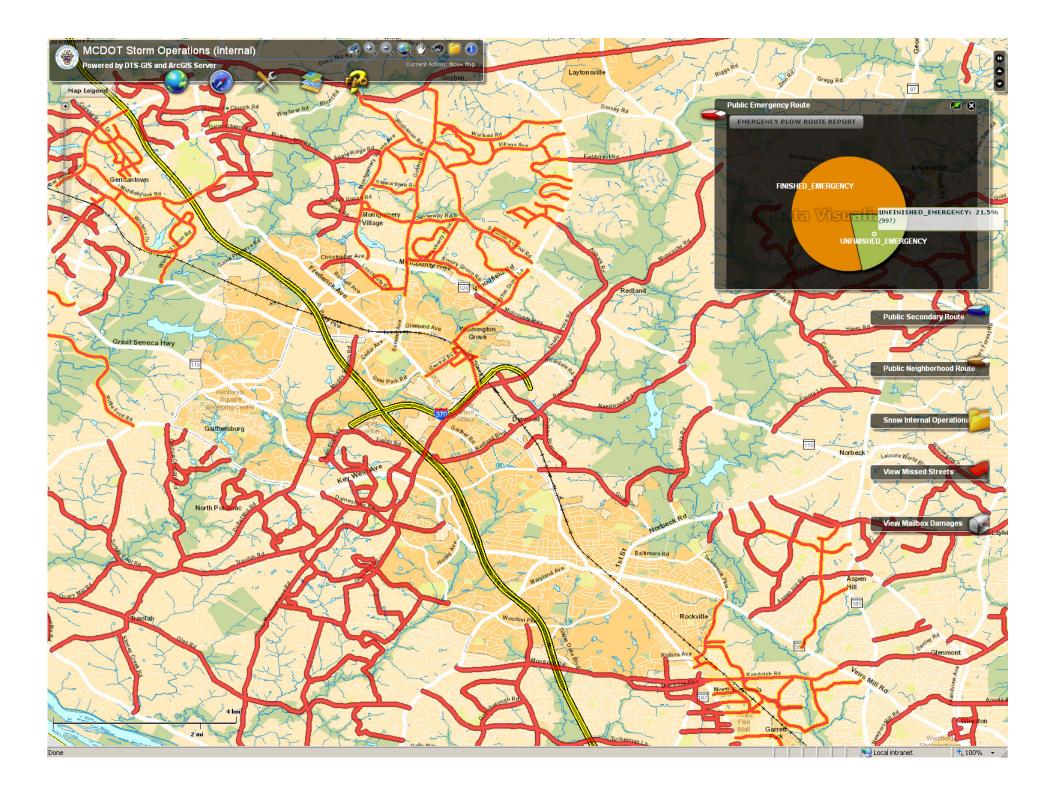
- Public Snow Plow Tracking Map
 - Robust Functionality
 - Flexible Address Search "Google Like"
 - Plowing Progress
 - Emergency Roads
 - Traffic Camera Layer
 - Metro & Bus Stop Layer
 - Hospital & School Locations
 - Fire Hydrant Locations
 - Link to Maryland State Highway Road Conditions



| Pre-Storm | | | Period of Storm | Post Storm | Post Season |
|------------|---|-----------|-----------------|------------|-------------|
| 3 Days Out | 2 Days Out | 1 Day Out | | | |
| | 1 | | | | |
| | | | | | <u> </u> |
| • | | | | | • |
| | 111111111111111111111111111111111111111 | | | | |
| TIMELINE | | | | | 42 |





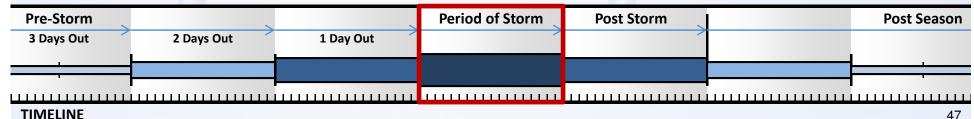




| Pre-Storm | | | Period of Storm | Post Storm | Post Season |
|------------|------------|-----------|-----------------|------------|-------------|
| 3 Days Out | 2 Days Out | 1 Day Out | | | |
| | | | | | |
| | | | | | |

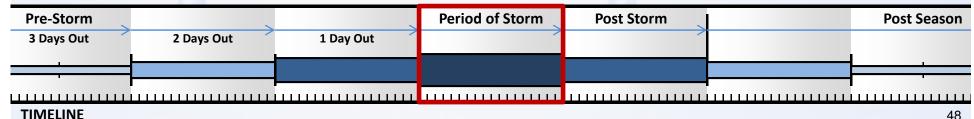
Resources

- 200-225 Personnel
- 175 pieces of equipment
- Contractor Resources to Supplement County
 - 180 contract personnel
 - 200-225 pieces of plowing/sanding equipment
 - If needed additional large pieces with operators
- Resource allocation based on actual "real time" conditions
 - Increased effectiveness and efficiencies



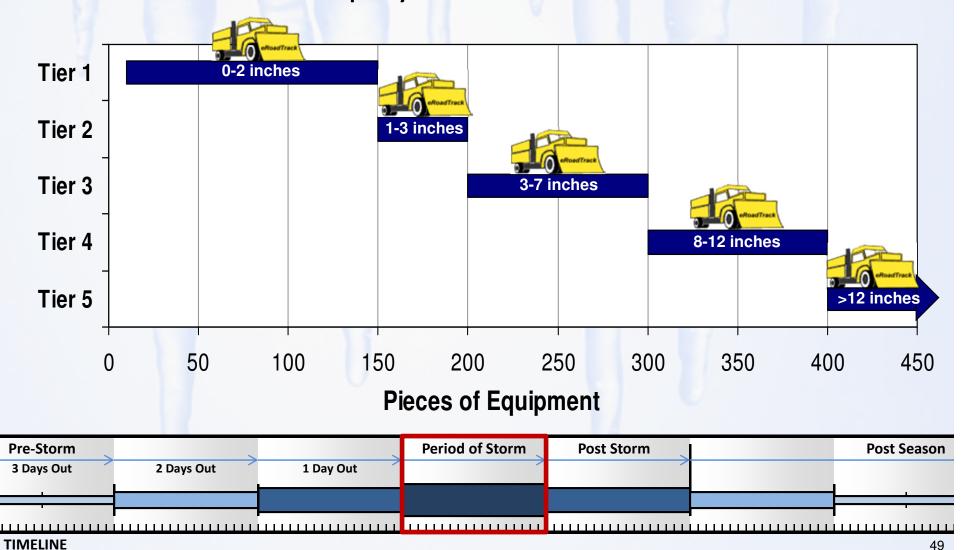
Resources

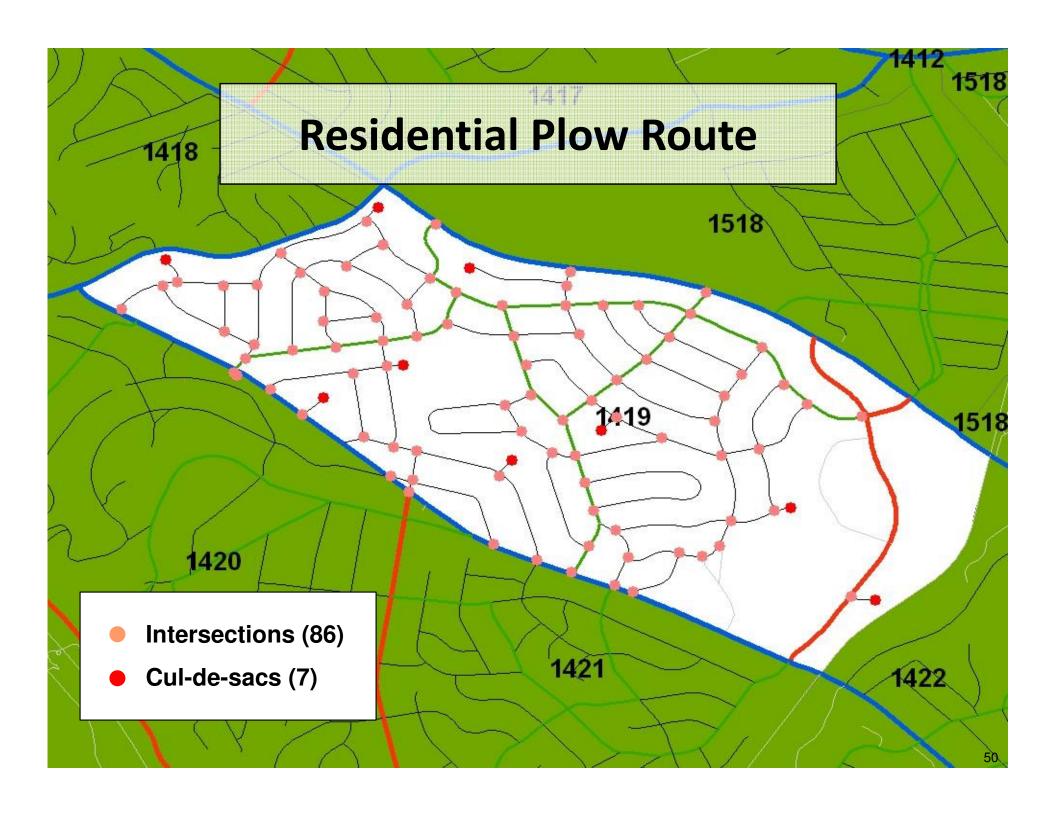
- Emergency Strike Teams
 - Addresses emergency access issues of unknown certainty
 - Involves key emergency agencies
 - DOT with dump truck and chain saws
 - MCFRS with requisite apparatus (fire trucks, ambulance, etc.)
 - MCPD to provide for safe haven
 - PEPCO to address live power lines
 - All entities share single band radio frequency



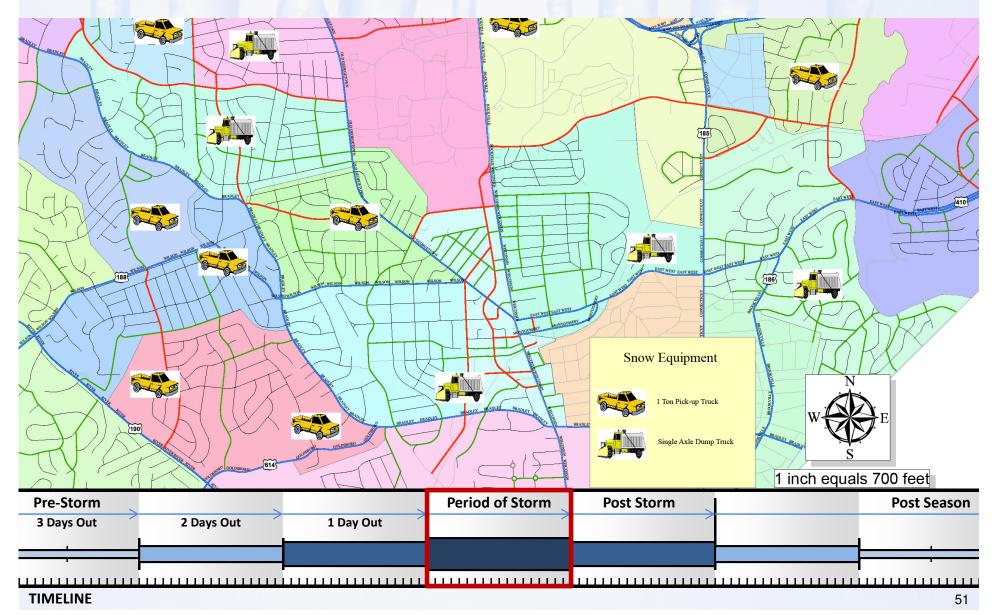
Plow Route Efficiencies

5 Tier Resource Deployment

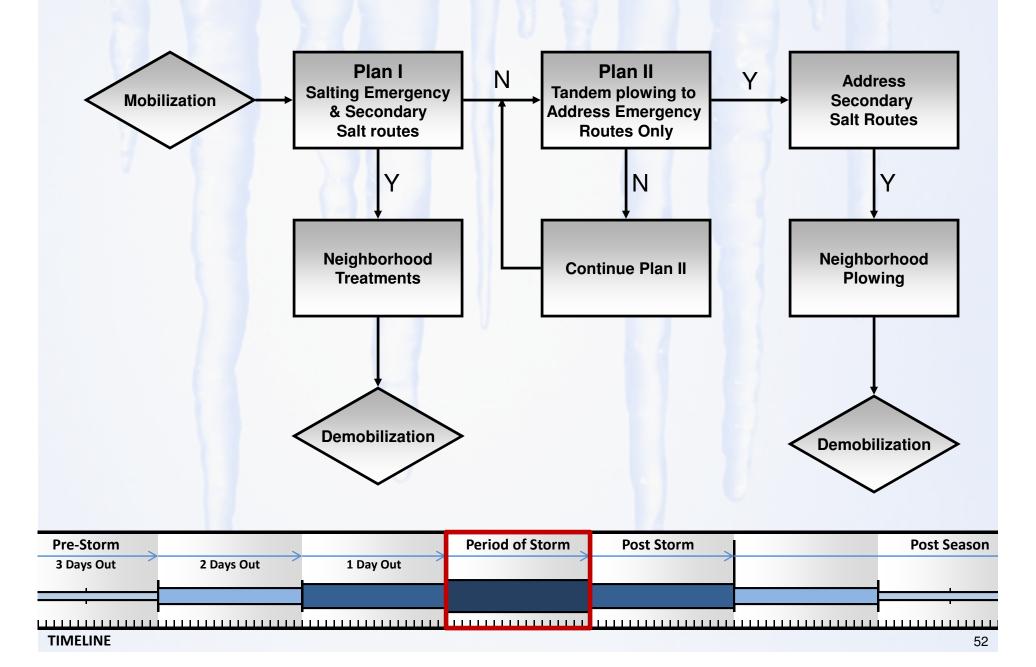




Key Initiatives (cont'd) Plow Route Efficiencies



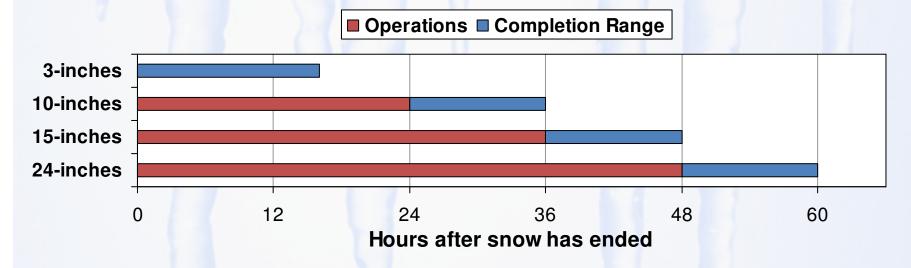
Storm Operations



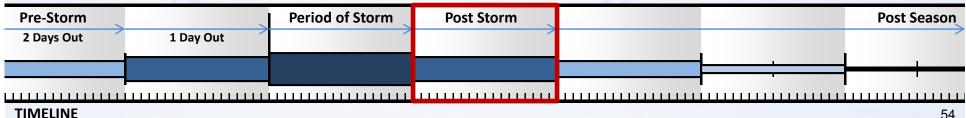


Approximate Treatment and Plow Time Frame

 After a storm has ended, crews continue operations with the following completion expectations



 Type of snow, ambient temperatures, road temperatures and wind conditions will alter the time frames

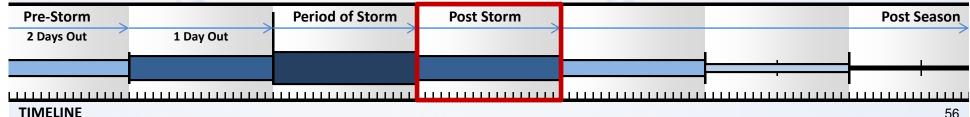


Demobilization

TIMELINE

Tiered Demobilization

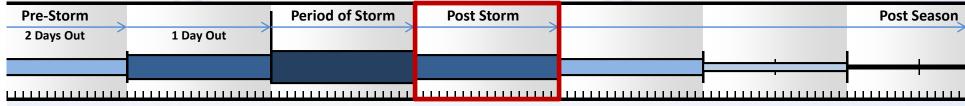
- Increase effectiveness and efficiencies
- Notification to other entities
- Careful assessment of countywide road conditions and weather forecast
- Reduce support as appropriate
- Scale back depot resources
- Activation of Lead Depot
- Conduct storm event debriefing



Post Storm Activities

- QA/QC storm cleanup
- Inspect storm drainage
- Replace mailbox knock downs (if any)
- Activate pot hole trucks
- Prepare for next storm...
- Risk management response

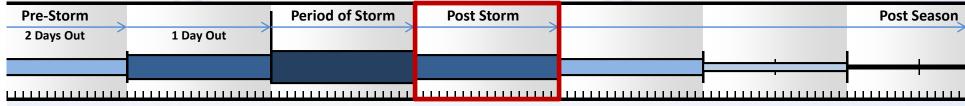




Stand Ready...

- Condition of equipment and facilities
- Status of county personnel
- Status of contract resources
- Material inventory
- Weather forecasts
 - Timing of next storm event (back-to-back storms)



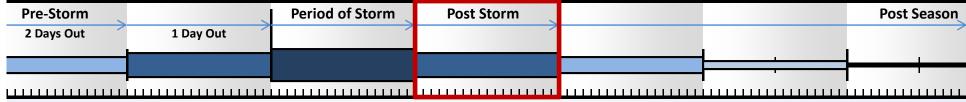


Post Storm Debriefing

Debriefing

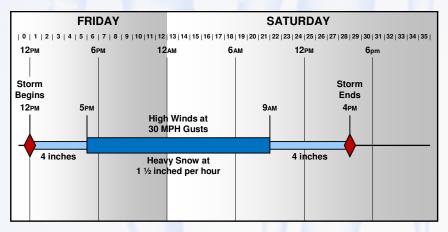
- Management
- District and Contract Supervisors
- Inspection staff and contractors
- MC311 Call Center
- Review customer feedback
- Self assessment



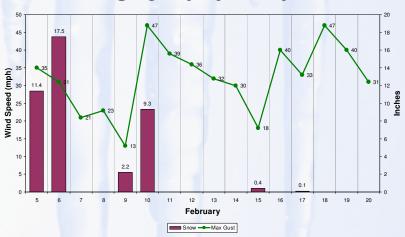


Debriefing

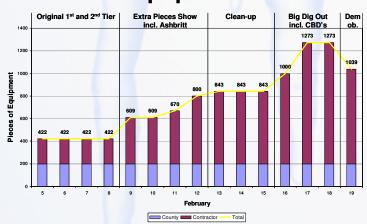
Timeline



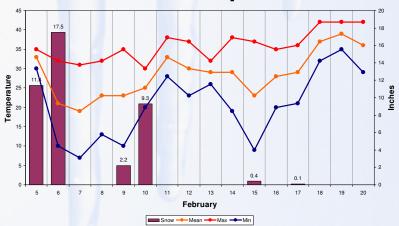
Snow and Wind

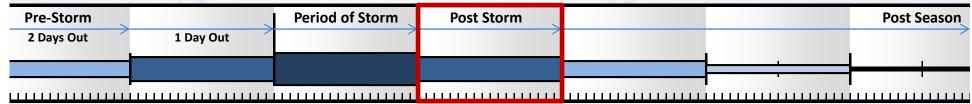


Equipment



Snow and Temperatures

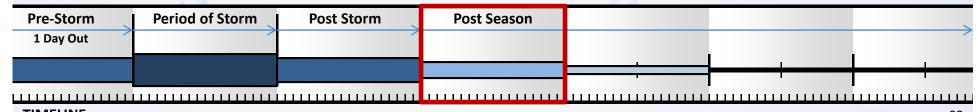






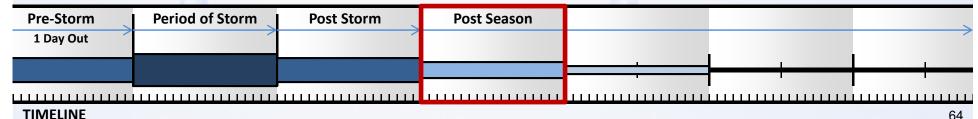
Why the Fuss?

- Why the fuss about a speedy snow clean-up?
- Who does it benefit?
- Is the cost of clean up worth the overall effort?
- After all, the snow will melt on its own, won't it?



Economic Impacts

- According to a Global Insight study:
 - The economic impact of snow related closures far exceed the cost of timely snow removal.
 - The expenditure of upfront resources in the short-term, more than justifies the long-term payoff.
 - A one-day major snowstorm can cost a state \$300-\$700 million on both direct and indirect costs.



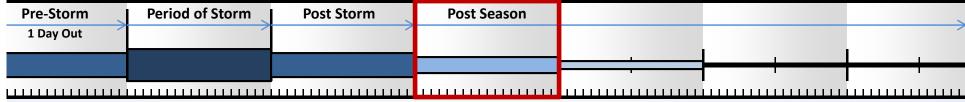
Winter Facts

 Every winter, over 116,000 people are injured and over 1,300 are killed on America's highways due to snowy,

slushy, or icy roads

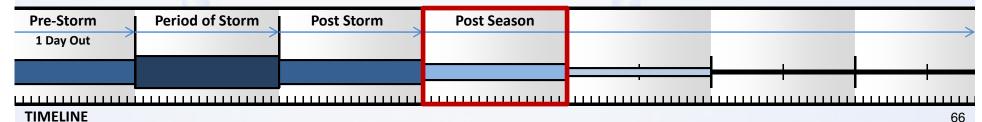
- Nationally, snowstorms cost as much as \$700 million per day in lost economic activity
- It costs the Federal Government \$100 million per day to shutdown



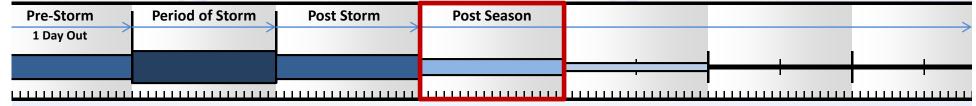


Storm Forward Planning

- Global Objective
 - Emergency Access
 - Ensure main road conditions for ALL Emergency Services
 - All out effort by all field positions until such time as all county roads in a safe and passable condition
 - Effective storm operations relates to intangible benefits such as quality and equity of service
- Plan for the worst and hope for the best

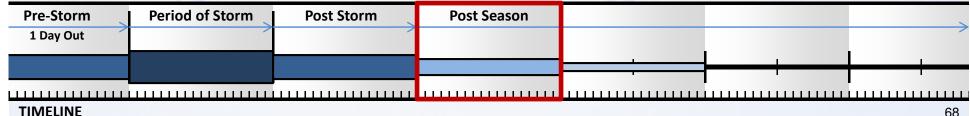


Post Season Debriefing



Debrief Last Season

- Examine efficiencies
- Examine shortcomings
- Review GIS (missed streets)
 - Completed review of county maintained streets
- Rate contractors
- Assess communications
- Consider all feedback (negative and positive)
- Develop a "Self Rating"



Wrap-up

Wrap-up

- When it snows like crazy...
- When the wind blows fiercely...
- When faced with a terrible blizzard...
- We clean it up!!!!!!!
- Remind drivers that:

"IN ICE AND SNOW...TAKE IT SLOW."

Thanks to all Attendees:

- There is no better time than the present to express our appreciation for your support.
- The Montgomery County Department of Transportation's Division of Highway Services thanks everyone for making a difference towards our winter snow plowing and removal operations.

